Michael Timko's handwritten notes from June 1996 MasterCard Global Board Executive Committee Meeting (as interpreted by Mr. Timko)

Exhibit 8-Competitive Program - HEL

Asks for regional reports

Heuer contingent upon global board

empowerment. US board approved policy

Child LA [unreadable] global board [unreadable]

regional board to adopt policy

LA Board pretty divided. Several

fence-sitters. Policy approved prohibits

unless meets conditions established by LA Board.

To insure brand not disadvantaged

Selander: MEA passed 2 resolutions = (1) [unreadable]

to handle as regional board (2)

support MC & [unreadable] [unreadable] into it; reserve

right to pass rule or policy in future.

Management to come back with more

specifics. Did not want to pass non-

compete rule.

Canada: (1) authority (2) passed

[unreadable] policy including re: Visa ask

management to make recommendations [unreadable]

grandfathering of pre-existing conditions.

P-1202

- Richolt EC head made [unreadable] opinion [unreadable] not officially considered by EPI
- Cassin [unreadable] opinion AP surveyed some members little interest in exclusion. Expect to support open [unreadable].

REDACTED

- 15-6 UA Grether seems close call in LA, [unreadable] AP & 15-6 in U.S.
- Cawley, if big enough U.S. member bolts, what can you do?
- Walsh believe each region should make own decision.

 Think Board made mistake not fighting Dean

 Witter. Cost of litigation pales next to

 loss of [unreadable] if [unreadable] [unreadable].
- HEL decision [unreadable] if no policy 5-10 U.S. members

 [unreadable] a relation(ship?) with Amex in next year.

 No [unreadable] transfer Visa cards to MasterCard cards

 Mail share inroads. Would [unreadable] [unreadable] without
 policy. If do pass this has short-term

 advantage in maintaining status quo.

Educated [unreadable] re: [unreadable] sued & if we successfully defend. Suggest letting it stand [unreadable] regional decision.